

How to Write an Effective Business Plan for Becoming a Partner By James Fant

SummaryCreating a successful partner business plan requires detailed research and a thorough understanding of your firm's strategic objectives. A partner business plan is a roadmap to help you grow your firm through taking on new partners, developing new business opportunities and optimizing existing resources.

The foundation of a successful partner business plan should be the identification and management of risks, the improvement of existing processes and the development of a strategy to ensure the firm's long-term success. This includes developing a clear vision for the business, setting achievable goals and creating actionable steps to reach those goals. Additionally, effective communication and team collaboration should be embedded from the outset.

When creating a partner business plan, consider both the current and future needs of your firm. For example, if your firm is planning to expand, you should consider developing a detailed business development plan. This may include researching potential partner markets, identifying target customers, creating a competitive analysis and creating market entry plans.

Analyzing the competitive landscape is also a critical part of success. Analyzing customer trends, industry trends and competitive offerings can help you create a competitive edge that can help drive your firm's success.

Finally, a successful partner business plan should include a review of your existing resources and operations. Consider where improvements can be made and how to most effectively utilise these resources. Additionally, consider how you can better align your business processes to customer needs and how to optimise business performance.

In conclusion, a successful partner business plan requires detailed research, an understanding of a firm's strategic objectives, an analysis of the competitive landscape and a review of existing resources and operations. By taking a comprehensive approach to creating a partner business plan, firms can develop clear objectives and plans to help ensure their long-term success. Utilising the right strategies such as researching potential partner markets, identifying target customers, creating a competitive analysis and creating market entry plans, firms can ensure that their business plans are well-informed and effective.

One of the most important steps to successfully making a move as a partner is to prepare a proper business plan that documents what you will bring to the table. As someone with a portable book, the "flavor" and quantity of that book plays an important role in maximizing your attractiveness to the firm or firms that you are targeting. This is true both in the early stages of job hunting and later on in the process. Executed properly, this document becomes the *ne plus ultra* of calling cards.

How to Utilize Partner Business Plans

Partner business plans are a great way to ensure the continued growth and success of a business. The plan can be used to increase revenue and profitability, identify potential new revenue streams, and provide a roadmap for the company's future. They can also be used to develop new strategies, set goals, and create a positive business environment.

For most businesses, partner business plans should be developed and implemented on an ongoing basis. The plan should be updated regularly to reflect changing circumstances and trends. The plan should also be



reviewed on a regular basis to ensure that it is still relevant and up to date.

When creating a partner business plan, it is important to start with a clear vision. This should include an analysis of the market trends and the competitive landscape. It should also address the company's objectives, how it intends to reach those objectives, and the strategies it plans to use to do so. The goal should be to create a plan that is both realistic and achievable.

The plan should also include a detailed financial analysis of the company's current and projected financial situation. This should include an analysis of cash flow, sales and revenue, expenses, and other key financial indicators. A thorough financial analysis can provide insight into the company's overall financial health and help to identify potential areas for improvement.

Finally, the plan should include a comprehensive roadmap for the future growth of the company. This roadmap should include goals and strategies for increasing the company's profitability, expanding its customer base, and improving customer satisfaction. It should also include an analysis of the company's competitive landscape and how it intends to remain competitive in the future.

A business plan is more than just a formality, and due care should be paid to how it is constructed. It is an opportunity to showcase your clients and experience. Some of the partner business plans that cross my desk are truly deplorable. They advertise amateurishness. In some instances, I know that this is emphatically not the case (in fact, the attorney can be a consummate professional with a formidable reputation). Nonetheless, this is what they communicate. Think of a business plan as providing air cover for your candidacy. When you are at the firm, you can represent yourself with flair. When you are not, you have to rely on the impression you leave behind, and this document can either add to, or detract from, your reputation. What you don't want is a dud, or even worse, friendly fire. The latter can happen if you are not candid. This will invariably come out in the wash later.

More than just an opportunity to get down to brass tacks about client revenue and quality, partner business plans communicate something about you, in much the way that a resume does. Paradoxically, it is the baleful influence of resume writing that I see frequently infecting what would otherwise be a powerful document. To wit, a partner business plan is not just a list of hours, business originations, and collections, scrabbled together in the form of an addendum. At least, in my view, it should not be. It can be more.

Resumes are known chiefly for their brevity. A partner business plan is longer and more qualitative-more in the spirit of an extended version of a British curriculum vitae (C.V.). Like a C.V. (or a resume for that matter), a partner business plan says more about you than its shorter cousin. How do you present yourself? This is not a plea for length, but rather for breadth. How did you first come to represent a given client? What sort of work have you done for it, and what successes have you had? Is the relationship ongoing or is it, in truth, nearly over? Furthermore, when it comes to providing references, it makes sense to be as comprehensive as possible. It is far more likely that someone at the firm will know your reference, directly or indirectly, if you have a fuller (but still impressive) list.

Of course, there are many partners out there who have such impressive portables that they could scribble on the back of a cocktail napkin and get shareholder status minutes later, but most partners do not fall in this category. And even if they did, a bronze cast of your practice is better than a *papier mache* one. Most books are marginal (in the sense of being close to the margin, as opposed to small), somewhere in a gray zone. It is here, in the gray zone, that thoughtfulness and clarity can make all the difference.

For instance, while the basics of this document can remain the same, if you really want to join a particular firm, it makes sense to customize your business plan. How will your practice fit in? What potential synergies exist? Sometimes, a relatively unimpressive book contains rich pickings in terms of client quality, which could



be cross-marketed very effectively on the right platform-transactional work, for instance, to litigation clients, or the reverse. It helps to research and make it your business to know the firm you are targeting in order to do this effectively. Knowing that a particular firm has a good reputation in your field (or a poor one, for that matter) is simply not enough.

In sum, a business plan can be a chance to shine or a slapdash effort. Whether it is the former or the latter is a function of your honest effort to document your business and the knowledge and savvy of the recruiter you work with.